



STROUD DISTRICT COUNCIL

Ebley Mill • Ebley Wharf • Stroud • Gloucestershire • GL5 4UB
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www.stroud.gov.uk

Performance Monitoring Report Q3: Strategy & Resources Committee

Date of Meeting	Thursday 24 March 2022	
Attendees	Members: Nicholas Housden & Keith Pearson Officers: Andrew Cummings	
Performance Update (See report below/attached)		
Council Plan Priorities (see performance management system)	Summary:	Progress & RAG Status
	Action Plans:	24 On Target
	See detailed report below.	6 Not started
	<i>Actions where no information has been provided will be highlighted</i>	0 Overdue
		Total 30
Council Plan Performance Indicators or Milestones (see performance management system where applicable)	Summary:	Progress & RAG Status
	Milestones: (68)	20 On Target
		3 Completed
		2 Overdue
		43 Not started
	Performance Indicators:	1 Reported: 2020/21 figure down on previous year
		10 Not yet available
	Total 79	
Reports being presented to this Committee associated with Council Plan:	ER1.1 - Economic Development Strategy and Action Plan (10 March) ER3.3 - Levelling Up Fund (28 April)	

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Risks	Corporate Risk Register presented to Audit & Standards Committee. <i>List any relevant Service specific risks.</i>
Relevant finance issues	See Q3 Budget monitoring report
Any other service issues considered at the meeting (eg staffing / resources)	
Follow up (any issues for consideration at the next meeting)	






Any issues of significant concern to be reported to Audit and Standards	
Any actions/recommendations for the Committee	
Report submitted by	Cllr Pearson
Date of report	24/03/22

Please complete and return to the Democratic Services ASAP for circulation to the Committee






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Action Plans, Milestones & Indicators (109)



CW3: Community engagement: Strengthen local democracy by developing a culture of community engagement to enable greater involvement of residents, council tenants, communities and businesses in decisions on council services and priorities.

Code	Action Required / Description	Deadline	% Complete	Lead Officer	Status	Comments
CW3.2	Improve customer service for residents by procuring a Digital Platform that provides for centralised first contact ensuring an easier access to services and that provides additional support for those with complex needs.	31/03/2023	25	Adrian Blick	On Target 	25/01/2022: Quarter 3: Process mapping tool purchased and training conducted Digital Platform procured
» CW3.2.1	First 2 contact services centralised by end of 2022	31/12/2022	5	Adrian Blick	On Target 	25/01/2022: To be delivered by the Service Delivery workstream as a part of the FFF Programme
» CW3.2.2	Straightforward processes identified and made available for self-service via the internet	31/12/2022	0	Liz Shellam	Not Started 	
» CW3.2.3	Repetitive processes identified and automated	31/12/2022	0	Liz Shellam	Not Started 	
» CW3.2.4	Resource capacity increased to serve those with complex needs	31/03/2023	0	Liz Shellam	Not Started 	





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CW3.3	Work with Town and Parish Councils to develop, agree and implement a new strategic approach for partnership working between district, towns and parishes including specific support for rural communities.	31/12/2023	20	Hannah Emery	On Target 	15/02/2022: Quarter 4: 20 Town and Parish Councils have come forward to be part of a working group to develop a strategy for how we can be working in partnership. The first working group took place on the 10 Feb and had a good attendance, the Town and Parish Councils were asked to provide feedback and suggestions for improvement against a number of themes ahead of the meeting which were then discussed as a group. It is anticipated that the working group will meet 4-5 times over the next 6 months to develop the strategy.
» CW3.3.1	Over 50% of Town and Parish councils participate in developing a new strategic framework to identify key issues and ways of working jointly with district (end 22)	31/12/2022	0	Hannah Emery	Not Started 	
» CW3.3.2	Positive feedback received from more than 50% of Parish & Town Councils on partnership working with district (end 2023)	31/12/2023	0	Hannah Emery	Not Started 	
» CW3.3.3	Market Town meetings and other town and parish meetings convened by SDC	31/03/2022	0	Hannah Emery	Not Started 	
» CDPCW3.3	% of Town and Parish Councils signed up to the Charter	N/A	N/A	Hannah Emery	Target: Actual:	
CW3.4	Provide dedicated support to communities for the registration of community assets so communities have more control and ownership of local buildings, land and community shops as well as protecting publicly owned land and assets.	31/03/2023	30	Simon Maher	On Target 	15/03/2022: Quarter 3: 8 Asset of Community Value applications received and processed





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» CW3.4.1	Monitor the number of community assets registered • % of Communities which provide positive feedback on support received from SDC to register community assets (target 75 %)	31/03/2022	0	Simon Maher	Not Started 	
» CW3.4.2	Communications campaign publicising the process by September 2022 to include engaging with relevant community, social and recreational groups who may wish to register assets specific to their interest area	30/09/2022	0	Simon Maher	Not Started 	



CW5: Equality, diversity and inclusion: Embed equality, diversity and inclusion as a priority across the Council and the District with targeted support for those who experience the most disadvantage in our communities.

Code	Action Required / Description	Deadline	% Complete	Lead Officer	Status	Comments
CW5.4	Work with partners to improve the accessibility and welcome of public spaces and shops, and improve awareness of impairments both visible and invisible.	31/03/2025		Amy Beckett	Not Started 	
» CW5.4.1	Measured campaign relating to increasing awareness of invisible impairments including neurodiversity	31/03/2023	0	Amy Beckett	Not Started 	
» CW5.4.2	Future bids for public space improvements to include consideration of accessibility	31/03/2024	0	Amy Beckett	Not Started 	
» CW5.4.3	Working with business owners / community groups / community organisations (C)	31/03/2024	0	Amy Beckett	Not Started 	






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CW5.6	Support our Armed Forces Champion and provide help as needed to former members of the armed services who need extra support and continue to deliver the Armed Forces Covenant across the local area.	31/03/2024	50	Kevin Topping	On Target 	22/02/2022: Quarter 4: Armed forces covenant to be resigned by all relevant stakeholders in Gloucestershire (March 2022) RBL support officer to reattend SDC reception now that Covid-19 restrictions have been lifted
» CW5.6.1	Feedback on SDC report provided to be part of an annual update report	31/03/2023	0	Kevin Topping	Not Started 	
» CW5.6.2	Re-introduce a support officer from the Royal British legion back into Ebley Mill reception now that Covid-19 restrictions are lifted	29/04/2022	25	Kevin Topping	On Target 	
» CW5.6.3	Resigning of the armed forces covenant by all partners in Gloucestershire (currently expected to be 22 March 2022)	31/03/2022	50	Kevin Topping	On Target 	
» CDPCW5.6	Number of veterans referred for support within one working day of request	N/A	N/A	Kevin Topping	Target: Actual:	






EC1: Tackle the Climate and Ecological Emergency: Achieve the commitments set for 2021-2024 of the Strategy to be a carbon neutral district by 2030

Code	Action Required / Description	Deadline	% Complete	Lead Officer	Status	Comments
EC1.1	Set up a 2030 Core Group to provide high level strategic overview on delivery, identify funding opportunities and develop communication and community engagement	31/03/2024	85	Rachel Brain	On Target 	04/03/2022: Quarter 3: This quarter saw a recruitment campaign and third party panel shortlist 10 representatives to sit on the Community Engagement Board alongside members and youth council reps.
» EC1.1.1	Establish the Community Engagement Board with a cross-section of community members.	31/03/2022	100	Rachel Brain	Completed 	04/03/2022: The first meeting of this board was held 01/03/2022





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» EC1.1.2	Community Governance Group work plan identified and reviewed quarterly by Spring 2022	31/03/2022	10	Rachel Brain	On Target 	04/03/2022: Task and Finish group appointing facilitator to achieve this
» EC1.1.3	Community Governance Group progress to plan included to 2030 annual reporting to Full Council in October	31/03/2022	50	Rachel Brain	On Target 	04/03/2022: Note: 2030 Annual reporting is going to Envi Com. this year on 31st March.
» EC1.1.4	Participation in Climate Leadership Gloucestershire Group and leader / convenor of retrofit theme (C)	31/03/2024	100	Rachel Brain	Completed 	04/03/2022: Brendan Cleere and Cllr Chloe Turner have taken their places on this group and SDC is retrofit theme lead.
» CDPEC1.1	% of CEG members who demonstrate participation in engagement with external stakeholders through participation in county / regional groups per year	N/A	N/A	Rachel Brain	Target: Actual:	
EC1.2	Establish the performance management of the 2030 Strategy across the organisation to monitor and review progress towards the Strategy's aims and commitments	31/03/2022	85	Rachel Brain	On Target 	16/12/2021: Quarter 3: The key activities and measures associated with the 2030 Strategy have been integrated into the Council Plan primarily under the Environment and Climate Change priority. These will be reported to the relevant committees as part of the quarterly performance monitoring. Additional work is being carried out by the 2030 Team to establish ISO14000 across the whole organisation.
» EC1.2.1	Quarterly PM update reports on Council Plan to relevant Committee on progress for each activity / project	31/03/2022	70	Rachel Brain	On Target 	16/12/2021: The Performance Management Framework adopted by Committees in November 2021 sets out how the Council plans to monitor delivery of the Council Plan. Training has been provided for Members on the PMF. The Council Plan is currently being monitored through our PM system Excelsis. Officers will be given additional guidance on how to complete their quarterly monitoring in Excelsis.

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EC1.3	Plan and implement the community engagement aspect of the Strategy, to include a 2030 community website and direct activities with residents, linking to the Community Engagement Strategy (CW3.1)	31/03/2022	25	Rachel Brain	On Target 	04/03/2022: Quarter 3: The SDC web pages have been overhauled with more attractive layout and now operate in conjunction with a dedicated 2030 coms plan operated through the SDC channels for best possible outreach. A single contact officer in the coms team has been a real benefit and we are following their advice not to try and build a new following through separate sites and channels as the SDC streams reach so many people. As the work in EC areas and CW areas develops it is clear there is a slightly different slant to these activities with CW3.1 having greater focus on the "business" side of customer service. However, the workstreams are linked and in touch with each other for mutual benefit and to spot cross over opportunities as they arise.
» EC1.3.1	2030 web pages live Spring 2021 with target of unique visits within the first year.	31/03/2022	90	Rachel Brain	On Target 	04/03/2022: Webpages and full coms plan successfully implemented and "live" so continually updated and responsive
» EC1.3.2	Resident survey at end of 2022 aims for at least satisfied or very satisfied level of community engagement on climate and nature emergency.	31/03/2022	0	Rachel Brain	Not Started 	
» EC1.3.3	Number of activities and residents engaged in community engagement aspect of 2030 strategy.	31/03/2022	0	Rachel Brain	Not Started 	04/03/2022: 2030 Team are working with communications officer to understand how we could go about collecting this data from our channels
» CDPEC1.3	Number of residents engaged in community engagement aspect of 2030 strategy	N/A	N/A	Rachel Brain	Target: Actual:	
EC1.4	Establish an ethics policy for our investments, incorporating work within the Brunel Partnership to divest pension funds from fossil fuels	31/03/2022	90	Lucy Clothier	On Target 	21/03/2022: Quarter 3: The Ethical Investment Policy has been approved by Council in February 2022




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» EC1.4.1	Establish draft Ethics Policy for investments by December 2021 to become a core part of Treasury Management for 2022/23 Quarterly updates to audit committee on progress and activity, including compliance with the policy.	31/03/2022	100	Lucy Clothier	Completed 	21/03/2022: Approved by Council 17.02.2022 Quarterly updates to continue to Audit and Standards
» EC1.4.2	Engage through dialogue with County Council Pensions Committee and Brunel Partnership towards divestment of pensions in partnership with others (C).	31/03/2022	0	Lucy Clothier	Not Started 	
EC1.5	Explore and progress additional projects for carbon reduction and /or biodiversity net gain and funding opportunities to deliver them.	31/03/2026	25	Rachel Brain	On Target 	04/03/2022: Quarter 3: There is a very proactive approach in the council to developing partnerships and leading on bids with relevant activity in most teams across the council. The formal systems for maintaining overview of pipeline and development in a pan-organisation way needs some refining to enable comprehensive pipeline reporting. In the meantime headline areas of development include: - Partnership working though countywide coordination mechanisms to define projects and opportunities to take them forward. -Continued capacity building through Innovate to Renovate that will help us define future concepts and create the opportunities to realise them - Efforts to define the 2030 Community Engagement Board work-plan will also identify projects and opportunities - Partnership working to support community initiatives - Strategic partnership working such as work with SGS and OPE.
» EC1.5.1	Money leveraged through successful funding bids and level of associated council investment approved by Councillors £s (ongoing 2026)	31/03/2025	0	Rachel Brain	Not Started 	


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» CDPEC1.5 (C)	Number of external projects SDC has worked on with partners for carbon reduction (C)	N/A	N/A	Jenny Youngs	Target: Actual:	
» CDPEC1.5a	Money leveraged through successful funding bids and level of associated council investment approved by Councillors (ongoing 2026)	N/A	N/A	Rachel Brain	Target: Actual:	
» CDPEC1.5b	Number of additional projects established or supported with an estimate given of bio-diversity net gain and / or carbon savings that will be achieved.	N/A	N/A	Jenny Youngs	Target: Actual:	


EC3: Sustainable Construction and Retrofit: Work with partners to retrofit our council housing stock and other public sector buildings, and investing in the skills and capacity in the local economy so all buildings across the district can become energy efficient

Code	Action Required / Description	Deadline	% Complete	Lead Officer	Status	Comments
EC3.2	In line with the Zero Carbon Public Estate project, produce blueprints for the retrofitting of identified public buildings such as Beeches Green and the Rail Station/Cheapside areas of Stroud as well as identifying other opportunities across the district.	31/03/2026	25	Alison Fisk	On Target 	26/01/2022: Quarter 3: Workshop held with all OPE partners to look at any co location opportunities to understand which buildings within the project are to remain and which may be disposed of or reused. Larger group to break down into three working groups focusing on the Beeches Green site, the blue light organisations and a Stroud Centre group of all the Councils in the bid.
» EC3.2.1	Blueprints produced for identified buildings within the Zero Carbon Public Estate Project by 202X	31/03/2026	0	Alison Fisk	Not Started 	
» EC3.2.2	At least XX other opportunities identified for retrofitting of public buildings, with blueprints produced by 202X	31/03/2026	0	Alison Fisk	Not Started 	


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EC3.4	Work with partners to position Stroud District as a Retrofit Centre for Excellence which provides training and develops the skills needed to retrofit homes and businesses.	31/03/2026	10	Rachel Brain	On Target 	04/03/2022: Quarter 3: SDC have stated their willingness to act within the countywide coordination effort as lead council for retrofit theme in line with their place coordinators of the other collaborations on retrofit already in action. SDC continue their track record of partnership working, leveraging grants and delivering progress in the areas of affordable warmth, social housing, public sector retrofit. SDC are linked to the LEP Energy Sector Group through 2030 Strategy manager role as co-chair working at a county level with the sector that will drive the changes needed for meeting the retrofit challenge.
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






EC6: Renewable energy: Increase the proportion of energy generated by renewable sources in the district and work on decarbonizing existing networks.

Code	Action Required / Description	Deadline	% Complete	Lead Officer	Status	Comments
EC6.2	Deliver the water source heat pump projects at Ebley and Brimscombe Port Mills	31/03/2022	98	Alison Fisk	On Target 	21/01/2022: Quarter 3: Both installations have been commissioned. Contractors due to leave site at the end of January
» CDPEC6.2	At least 97 tonnes of carbon saved per annum for Ebley and Brimscombe Port Mills combined	N/A	N/A	Alison Fisk	Target: Actual:	



ER1: Economic recovery: Support our high streets and businesses to enable recovery of the local economy from the impacts of COVID-19 and build foundations for a sustainable and inclusive local economy

Code	Action Required / Description	Deadline	% Complete	Lead Officer	Status	Comments
ER1.1	Develop and implement an inclusive and sustainable 'Economic Development Strategy' including supporting market towns and sectors most impacted by the pandemic.	31/03/2023	50	Amy Beckett	On Target 	09/03/2022: Quarter 3: Economic Development Strategy and Action Plan to be taken to S&R, 10/03/2022 for approval at committee before commencing work to meet the objectives.


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» ER1.1.1	10 year Economic Development Strategy shared for consultation, revised and adopted by March 2022	31/03/2022	0	Amy Beckett	Not Started 	
» ER1.1.2	Regular market town forums	31/03/2023	0	Amy Beckett	Not Started 	
» ER1.1.3	% of actions in each prioritised annual action plan are delivered within the Civic Year (80% target)	31/03/2023	0	Amy Beckett	Not Started 	
ER1.2	Continue to support high street businesses to increase their digital and online visibility.	31/03/2026	10	Amy Beckett	On Target 	04/03/2022: Quarter 3: Provider has been secured to deliver digital and on-line support and training for high street business across the district.
» CDPER1.2	10 % increase in online visibility for high street businesses annually	N/A	N/A	Amy Beckett	Target: Actual:	
ER1.3	Support local high streets through the 'Think Local, Shop Local' campaign and local initiatives to increase footfall such as markets, events and community-led initiatives.	31/03/2024	50	Amy Beckett	On Target 	09/03/2022: Quarter 3: Local High street businesses continue to be supported through the Welcome Back Fund initiatives including marketing campaigns to attract an increased footfall to market town in the district.
» ER1.3.1	Implement the Economic Development Strategy and adopt the Action Plan • Monitor against performance targets within the Strategy	31/03/2024	0	Amy Beckett	Not Started 	
» ER1.3.2	Social media reach of Shop Local messages	31/03/2023	0	Ben Falconer	Not Started 	






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ER1.5	Consult with all types of businesses on how to improve business services, for example by providing a 'one door' access point into the Council, direct engagement from Councillors and in particular actions to address the needs of small businesses.	31/03/2024	0	Amy Beckett	Not Started 	09/03/2022: Quarter 3: Working in partnership with the Stroud Growth Hub to commence sector specific working groups to discuss the needs of the districts small businesses. These events will be open to councillors to attend.
» ER1.5.1	Implement regular business engagement through face to face and online methods to understand how the District can provide a meaningful one door access point to the Council.	31/12/2022	0	Amy Beckett	Not Started 	









ER2: Regeneration: Deliver key regeneration sites across the district, especially brownfield sites and long-term empty properties, for local jobs, homes, community facilities and green spaces

Code	Action Required / Description	Deadline	% Complete	Lead Officer	Status	Comments
ER2.1	Develop Brimscombe Port as a key strategic site to support a thriving community, in line with project milestones which include securing a development partner and delivering infrastructure works.	31/03/2026	75	Leonie Lockwood	On Target 	26/01/2022: Quarter 3: Demolition contract let and on site. Procurement process for the selection of a partner has commenced and the interested developers have submitted their Supplier Questionnaires.





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» ER2.1.1	Year 1 • Demolition completed • Procurement process for developer commenced	31/12/2022	75	Leonie Lockwood	On Target 	26/01/2022: The contract for the demolition has been awarded and the contractor is on site and due to complete all of the demolition by April 2022. The procurement process to select a developer commenced in October. Developers have submitted the Supplier Questionnaires, evaluation and moderation has taken place and the report from the Council's consultants recommending the shortlisted companies to go through to the dialogue phase is being prepared.
» ER2.1.2	Year 2 • Developer selected and appointed • Submission of planning application for redevelopment	31/03/2023	0	Leonie Lockwood	Not Started 	
» ER2.1.3	Year 3 • Planning approval for redevelopment • Commencement of construction of the redevelopment	31/03/2024	0	Leonie Lockwood	Not Started 	
» ER2.1.4	Year 5 • Completion of redevelopment	31/03/2026	0	Leonie Lockwood	Not Started 	
ER2.2	Deliver Phase 1b of the Canal Project (Cotswold Canals Connected), incorporating land acquisition, planning application for the 'missing mile', Ocean Bridge works and a range of activities including five local activity hubs along the canal.	31/03/2025	75	Chris Mitford-Slade	On Target 	21/03/2022: Quarter 3: Main project this quarter has been the Ocean Bridge Project - new railway bridge to open the Stroudwater canal. Project completed on time and within budget. Detailed project review completed by new Project Director (joined 1 Sep), including governance, roles, responsibilities, risk, budget and activity plan. This is a large, complex project with multiple-stakeholders across SDC, other government organisations, parish / town councils, charities and communities. We are now transitioning from development to delivery and starting to make progress and gain momentum. CCC Project Board and National Lottery Heritage Fund have been kept informed throughout, providing guidance, direction and decision making. Engineering team has been restructured and currently developing the Community Engagement model.



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» ER2.2.1	Completion of the Ocean Rail Bridge project (April 2022)	30/04/2022	75	Chris Mitford-Slade	On Target		21/03/2022: New bridge built over Christmas and New Year. Now completing the towpath, bank restoration, works site clearance.
» ER2.2.2	Land acquisitions secured (April 2022)	30/04/2022	80	Chris Mitford-Slade	On Target		21/03/2022: Three parcels of land to be finalised: Ecotricity, Ractliffe and Teesdale. Plan in place for each of these with the aim of finalising by end May 2022.
» ER2.2.3	Approval of the Missing Mile Planning Application (May 2022)	31/05/2022	50	Chris Mitford-Slade	On Target		21/03/2022: Missing Mile Planning application was submitted on 17th December. Questions and issues being addressed. Target is to get this approved by 3rd May.
» ER2.2.4	Monitoring & Evaluation progress reports in place (June 2022)	30/06/2022	10	Chris Mitford-Slade	Overdue		21/03/2022: Placed on hold as the Community Engagement Model is under review.
» ER2.2.5	The approved activity plan, focusing on social and community outcomes, is being delivered in line with the successful heritage lottery bid.	31/03/2023	10	Chris Mitford-Slade	Overdue		21/03/2022: Currently being reviewed.
ER2.3	Produce a pipeline of regeneration schemes progressing 'hard to develop' brownfield sites and long-term empty properties across the district, delivering quality local jobs and homes, while preserving and enhancing biodiversity.	31/03/2026	75	Leonie Lockwood	On Target		28/01/2022: Quarter 3: Six priority projects agreed with RIB as follows which all focus in whole or in part on brownfield regeneration sites: May Lane, Dursley Tricorn House, Stroud LUF bid for round 2 including Wallbridge, Cheapside and the station. OPE Zero Carbon Public Estate project including Beeches Green and Cheapside car parks. Stonehouse Canal side Brimscombe Port Project Charters all presented to RIB and highlight reports to be presented to each meeting. A register of all of the brownfield sites has been prepared and is updated twice a year for the Local Plan.
» ER2.3.1	SDC pipeline of regeneration schemes reviewed and reported twice per year	31/03/2026	10	Alison Fisk	On Target		
» ER2.3.2	Annual progress achieved on each of the priority sites in accordance with approved milestones by 2026 and reported to RIB meetings	31/03/2026	10	Alison Fisk	On Target		









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ER2.4	Support the development of a diverse local economy of social enterprises, cooperatives and small businesses by working with others to increase commercial space available for expansion and by exploring the use of land for low cost sites and start-ups, as well as protecting existing employment sites.	31/03/2026	60	Mark Russell	On Target 	03/03/2022: Quarter 3: The draft Local Plan allocated an additional 90 hectares of employment land within the District and seeks to protect existing employment areas. The draft Economic Development Strategy identifies a commitment to work to increase commercial space for smaller businesses.
» ER2.4.1	Sq M of new commercial development and number of new jobs (create KPI)	31/03/2023	0	Alison Fisk	Not Started 	
» ER2.4.2	Land identified for low cost sites	31/03/2026	0	Mark Russell	Not Started 	
» ER2.4.3	Work with others (e.g. FSB) to offer appropriate advice to businesses, social enterprises and cooperatives (C)	31/03/2026	0	Mark Russell	Not Started 	



ER3: Investment: Promote the Stroud district to attract investment in key infrastructure and high quality jobs with a focus on environmental technologies, engineering and manufacturing and creative industries.

Code	Action Required / Description	Deadline	% Complete	Lead Officer	Status	Comments
ER3.1	Attract investment by setting out the offer of Stroud District in a new 'Place Prospectus' to showcase the district's achievements and future priorities.	31/03/2023	60	Mark Russell	On Target 	03/03/2022: Quarter 3: A draft brief for appointing consultants to undertake this work has been prepared.
» ER3.1.1	Produce and share 'Place Prospectus' by end 2022	31/03/2023	20	Mark Russell	On Target 	04/03/2022: A draft brief for procuring the prospectus from consultants has been developed and subject to internal consultation.




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» ER3.1.2	Positive feedback from external stakeholders (including potential investors) on Place Prospectus	31/03/2023	0	Mark Russell	Not Started 	
ER3.2	Promote prosperity and visitors to the district's waterways, by developing a Canal Strategy, which links to heritage and biodiversity objectives.	31/03/2023	90	Mark Russell	On Target 	03/03/2022: Quarter 3: A Draft Canals Strategy was approved by S&R Committee in January 2022. A period of public consultation commenced on 21 February and is due to end on 18 April 2022.
» ER3.2.1	Canal Strategy adopted as a supplementary planning document by May 2022	31/05/2022	60	Mark Russell	On Target 	04/03/2022: The Draft Canal Strategy has been approved by S and R Committee for a period of public consultation, ending April 2022.
» ER3.2.2	Action plan approved by December 2022	31/12/2022	0	Mark Russell	Not Started 	
ER3.3	Work to secure external funding for priority projects, by establishing a task force to review bid options and developing a bid to the Government's Levelling Up Fund and other funding opportunities.	31/07/2022	50	Brendan Cleere	On Target 	03/03/2022: Quarter 4: A partners' task force has been established and is working constructively towards submission of a bid to the Govt's Levelling Up Fund. Bid guidance and deadline are awaited but the current assumption is for a 30 June 2022 submission deadline. A bid to the Gloucestershire Economic Growth Joint Cttee has also been prepared by SGS college, focused on low carbon and retrofit skills. The bid will come to GEGJC for decision in May 2022.
» ER3.3.1	Levelling Up Bid prepared and submitted in line with Government deadlines when known	31/07/2022	50	Brendan Cleere	On Target 	
» ER3.3.2	Application made to GEGJC for green skills and retrofit local partnership – Spring 2022	30/06/2022	50	Brendan Cleere	On Target 	
» ER3.3.3	Creation of a task force to succeed LUF working group	31/03/2022	0	Brendan Cleere	On Target 	








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ER3.4	Work with partners to support the bid to the UK Atomic Energy Authority to secure the first prototype commercial fusion plant and associated research and innovation park at Oldbury & Berkeley.	31/03/2024	90	Mark Russell	On Target 	03/03/2022: Quarter 3: The Council has worked with partners to submit technical responses to questions posed by UKAEA and has planned and delivered formal site visits by UKAEA in November 2021 and February 2022. Promotion of the bid is ongoing.
» ER3.4.1	Support provided for UK Atomic Energy Authority bid by December 2022	23/12/2022	90	Mark Russell	On Target 	04/03/2022: Technical reports have been completed and two site visits planned and delivered. It is not currently envisaged that any further support is required but until the UKAEA submits their assessment report to Government, expected April 2022, it remains a possibility.








ER4: Support for Businesses: Champion local businesses of all types and sizes that lead on environmental and social good practice and support them to grow, keeping wealth in the district, strengthening local supply chains and offering rewarding local jobs.

Code	Action Required / Description	Deadline	% Complete	Lead Officer	Status	Comments
ER4.1	Create a 'favoured trader' list of local businesses and champion those businesses that are living wage employers and lead on environmental and social good practice.	31/03/2023		Amy Beckett	Not Started 	
» ER4.1.1	Favoured trader list on track to be developed and shared by March 2023	31/03/2023	0	Amy Beckett	Not Started 	
» ER4.1.2	Increase in % of businesses that pay the living wage	31/03/2023	0	Amy Beckett	Not Started 	

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» ER4.1.3	2 articles annually showcase businesses with environmental and social good practice in Stroud District in regional/national and trade press	31/03/2023	0	Amy Beckett	Not Started 	
ER4.2	Explore options for bringing more financial power and resilience to our district such as cooperative banking, credit unions, investment in local schemes including renewable energy projects, and local government bonds.	31/03/2025	20	Andrew Cummings	On Target 	14/03/2022: Quarter 3: Initial conversations held with Credit Union on Joint Working possibilities. Funding for Credit Union of £10k included in budget for both 2021/22 and 2022/23. An update from Avon Mutual is to be provided to Members
» ER4.2.1	Increase in support (time) / funding year on year provided to Community Banks and Credit Unions	31/03/2025	0	Andrew Cummings	On Target 	14/03/2022: Initial conversations held with Credit Union on Joint Working possibilities. Funding for Credit Union of £10k included in budget for both 2021/22 and 2022/23. An update from Avon Mutual is to be provided to Members.
» ER4.2.2	Annual investment in renewable energy generation through treasury or capital investment	31/03/2024	0	Andrew Cummings	Not Started 	
ER4.3	Support procurement from local businesses and drive local spending on low carbon goods and services to create stronger supply chains within the local economy. This may include collaborative partnerships with local anchor institutions to encourage community wealth building.	31/03/2026		Hannah Emery	Not Started 	
» ER4.3.1	Annual improvement in social value as measured through the Social Value Portal	31/03/2026	0	Hannah Emery	Not Started 	
» ER4.3.2	Partnering with local anchor institutions to support community wealth building	31/03/2026	0	Hannah Emery	Not Started 	

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» CDPER4.3	% of overall annual spend from local businesses with a GL postcode.	N/A	N/A	Sarah Turner	2020/21 Actual: 42	The % has dropped on previous year (51%) due to the Housing Repairs contract being brought in-house.
ER4.4	Work with partners to support the development of skills and training for all ages, including the unemployed, young people and apprentices, and across key sectors including the low carbon sector and visitor economy.	31/03/2026		Lucy Powell	Not Started 	
» ER4.4.1	Provide regular opportunities for partners to share information on their skills and training provision that are available for the residents of our District including through community groups	31/03/2026	0	Lucy Powell	Not Started 	
» ER4.4.2	Continued support for SDC apprenticeship scheme and volunteer opportunities	31/03/2026	0	Lucy Powell	Not Started 	
» ER4.4.3	Collaboration with local training providers (C)	31/03/2026	0	Lucy Powell	Not Started 	
» ER4.4.4	Input and support for Gloucestershire Skills Strategy (C)	31/03/2026	0	Lucy Powell	Not Started 	
ER4.5	Work with trade unions to support fair employment, encouraging more local businesses and organisations to be real living wage employers.	31/03/2024		Lucy Powell	Not Started 	
» ER4.5.1	Positive engagement with Trade Unions at SDC	31/03/2024	0	Lucy Powell	Not Started 	
» CDPER4.5(C)	Number of businesses who have pledged to be real living wage employers	N/A	N/A	Amy Beckett	Target: Actual:	